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PRADHAN MANTRI MUDRA YOJANA (PMMY) SCHEME: CHALLENGES AND FUTURE PROSPECTS

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Abstract

The Pradhan Mantri Mudra Yojana (PMMY), introduced in 2015, aims to empower micro and small enterprises by providing collateral-free loans to foster entrepreneurship, financial inclusion, and employment generation. It categorizes loans into three segments—Shishu, Kishore, and Tarun—tailored to meet the diverse needs of entrepreneurs. The scheme has significantly contributed to financial inclusion, women empowerment, and rural development. However, challenges such as rising non-performing assets (NPAs), limited penetration in remote areas, insufficient loan amounts, and low financial literacy hinder its full potential. This article critically examines PMMY's achievements, identifies its challenges, and proposes future strategies, including strengthening financial literacy, expanding digital access, diversifying loan products, and improving monitoring mechanisms to ensure sustained economic growth and self-reliance.

Keywords: PMMY, Microfinance, Entrepreneurship, Financial Inclusion, Women empowerment, small enterprises, collateral-free loans, economic development.

Introduction

India, with its vibrant and diverse economy, has always relied heavily on micro, small, and medium enterprises (MSMEs) as key drivers of growth, employment, and innovation. These enterprises contribute significantly to the country's GDP and provide employment to millions, especially in rural and semi-urban areas. However, despite their critical role in the economy, MSMEs and micro-enterprises have historically faced challenges in accessing formal credit due to stringent collateral requirements, lack of financial literacy, and procedural complexities in traditional banking systems. Recognizing these barriers, the Government of India introduced the Pradhan Mantri Mudra Yojana (PMMY) in April 2015 as a solution to bridge this credit gap and empower budding entrepreneurs.

The PMMY scheme is implemented under the umbrella of the Micro Units Development and Refinance Agency (MUDRA), which provides collateral-free loans to non-corporate, non-farm small and micro-businesses. The scheme is structured into three loan categories: Shishu (up to ₹50,000), Kishore (₹50,001 to ₹5,00,000), and Tarun (₹5,00,001 to ₹10,00,000), catering to businesses at different stages of development. This segmentation enables the scheme to address the diverse needs of entrepreneurs, from first-time borrowers requiring small capital to more established businesses looking to expand their operations.

The overarching objectives of PMMY include fostering self-reliance, boosting employment generation, promoting inclusive economic growth, and reducing regional disparities

in access to finance. The scheme particularly focuses on marginalized groups, including women, scheduled castes (SC), scheduled tribes (ST), and other economically weaker sections, thereby aligning with the government's broader agenda of financial inclusion and social equity.

Since its inception, PMMY has witnessed substantial disbursements, with billions of rupees provided to millions of beneficiaries. The scheme has spurred entrepreneurial activities in diverse sectors, including trade, manufacturing, agriculture, and services. Additionally, it has been instrumental in empowering women entrepreneurs, who form a significant share of the beneficiaries.

Despite its success, PMMY is not without its challenges. Rising non-performing assets (NPAs), inadequate outreach in remote areas, lack of financial literacy among borrowers, and limited scalability due to the maximum loan ceiling are some of the pressing issues affecting its long-term sustainability. These challenges underline the need for a more comprehensive approach to optimize the scheme's impact.

This article provides a detailed analysis of the PMMY scheme, focusing on its achievements, challenges, and future prospects. It explores how the scheme has transformed the entrepreneurial landscape in India while suggesting actionable strategies to overcome existing obstacles. Through this lens, the article aims to highlight the critical role PMMY can play in shaping India's economic future and fulfilling its vision of inclusive and sustainable development.

Key Objectives of PMMY

- Boosting Self-Employment and Entrepreneurship: The Pradhan Mantri Mudra Yojana (PMMY) has been instrumental in fostering a culture of entrepreneurship and self-employment across India. By providing collateral-free loans, the scheme empowers individuals who may not have access to traditional sources of finance to start or expand their businesses. It is particularly beneficial for first-time entrepreneurs and small business owners operating in sectors like retail, manufacturing, and services. With simplified loan procedures and targeted support, PMMY encourages people to take charge of their livelihoods, shifting from job-seekers to job-creators. By reducing the dependency on traditional employment avenues, the scheme plays a vital role in addressing India's unemployment challenges and unlocking the untapped potential of its human resources.
- Enhancing the Contribution of Micro and Small Enterprises to GDP: Micro and small enterprises (MSEs) form the backbone of the Indian economy, contributing significantly to its GDP, exports, and employment generation. However, these enterprises often struggle with limited access to affordable finance, which restricts their growth and productivity. PMMY addresses this critical bottleneck by offering loans tailored to the needs of MSEs at different stages of their growth journey. By supporting the establishment and expansion of these businesses, the scheme enhances their contribution to economic activities across sectors. This, in turn, strengthens India's GDP and accelerates inclusive economic development, ensuring that growth is driven from the grassroots level upward.
- Supporting Underprivileged Communities, Including Women, SC/ST Entrepreneurs, and Rural Artisans: One of the key priorities of PMMY is to uplift economically disadvantaged and socially marginalized groups, such as women, Scheduled Castes (SCs), Scheduled Tribes (STs), and rural artisans. By providing them with equitable access to credit, the scheme empowers these groups to overcome historical and systemic barriers to entrepreneurship. Women, who often face societal and financial constraints, are significant beneficiaries of PMMY loans, enabling them to participate actively in the economic sphere and achieve greater financial independence. Similarly, SC/ST entrepreneurs and rural artisans are encouraged to leverage their skills and traditional knowledge to create sustainable livelihoods. This targeted approach not only promotes social equity but also integrates underprivileged communities into the broader economic fabric of the nation, fostering inclusive growth and reducing poverty.

Through these objectives, PMMY creates a robust ecosystem for entrepreneurship and

inclusive development, driving India toward a more equitable and prosperous future.

Achievements of PMMY

- Entrepreneurship Development: Since its launch, the Pradhan Mantri Mudra Yojana (PMMY) has played a pivotal role in fostering small-scale entrepreneurship, particularly for individuals from economically disadvantaged backgrounds. It has empowered millions of aspiring entrepreneurs, especially in rural and semi-urban regions, to either establish or scale their businesses. The scheme has helped fund a wide range of ventures, from tailoring units to retail shops, small-scale manufacturing setups, and service-based enterprises. By providing access to collateral-free loans, PMMY has eliminated the financial barriers that traditionally hindered entrepreneurship in lower-income groups. This support has sparked a surge in entrepreneurial activities, contributing to greater self-reliance and reducing the dependency on wage labor. Moreover, as these businesses thrive, they create additional opportunities for local employment and have the potential to create ripple effects throughout communities, fostering a culture of innovation and enterprise across diverse sectors.
- Employment Generation: Micro and small enterprises are inherently labor-intensive, meaning they require significant human resources to operate and expand. Through PMMY, millions of individuals have gained access to the capital required to start or expand their businesses, which has directly contributed to substantial employment generation. This has been particularly impactful in rural areas and smaller towns where traditional jobs are often scarce. By facilitating access to finance for small enterprises, PMMY has created numerous jobs, not only within the businesses themselves but also in supporting sectors such as logistics, marketing, and supply chain management. This multiplier effect extends the benefits of entrepreneurship throughout local economies, contributing to overall economic development. The increased employment opportunities have been a key factor in improving living standards and reducing poverty in semi-urban and rural regions, thus accelerating balanced regional development.
- **Financial Inclusion:** A significant achievement of PMMY is its role in promoting financial inclusion across India. Before the scheme's implementation, a large section of the population, particularly in rural and underserved areas, had limited or no access to formal banking services. Many of these individuals relied on informal sources of credit, which often come with high interest rates and exploitative terms. PMMY has changed this dynamic by providing collateral-free loans to individuals who may not have had access to traditional banking services. By bringing previously unbanked populations into the formal financial fold, PMMY helps to integrate these groups into the broader economic system. This process supports the government's vision of financial inclusion, making financial products and services accessible to everyone, including marginalized communities. Through this scheme, people now have opportunities to not only borrow capital for their businesses but also access savings accounts, insurance, and other essential banking services, ensuring that they are equipped to manage their finances responsibly.
- Women Empowerment: PMMY has had a transformative impact on women entrepreneurs across India. In fact, nearly 68% of the loans disbursed under the scheme have gone to women, which is a testament to its focus on gender inclusion. By providing women with easy access to finance, the scheme has empowered them economically, allowing them to break through societal barriers and participate more fully in the entrepreneurial space. This financial independence has also led to greater participation in household decision-making, enabling women to take control of their lives and secure their futures. The increase in women-led businesses has not only contributed to the economic empowerment of women but has also contributed to the broader gender equality agenda, promoting a more inclusive and diverse economy. The success of women entrepreneurs under PMMY has also had a cultural shift, encouraging more women to consider entrepreneurship as a viable and sustainable career option.

• Sectoral Impact: PMMY has had a diverse and wide-ranging impact on multiple sectors of the economy. Small businesses across sectors like agriculture, manufacturing, services, and trade have benefited immensely from the financial support provided under the scheme. In agriculture, PMMY has helped farmers establish agro-based businesses, access better equipment, and improve productivity. The manufacturing sector has seen small-scale enterprises grow, leading to increased production and local employment. Additionally, the services sector, including education, healthcare, and retail, has experienced a boost, as entrepreneurs in these fields have gained the necessary capital to expand their operations. The diversification of sectors benefiting from PMMY has reduced the economy's reliance on any single industry, promoting balanced economic growth across different domains. This sectoral spread has ensured that the positive effects of PMMY are felt in a variety of ways, strengthening India's economic foundation and making it more resilient to global economic shifts.

In short, the PMMY has proven to be an effective and inclusive financial tool, driving entrepreneurship development, employment generation, financial inclusion, women empowerment, and sectoral growth. Through this comprehensive support, PMMY continues to contribute to the government's overarching goals of economic empowerment, poverty alleviation, and fostering a more equitable society.

Challenges Facing PMMY

While the PMMY scheme has achieved significant milestones, it faces numerous challenges that impede its full potential:

- Rising Non-Performing Assets (NPAs): A major challenge facing the Pradhan Mantri Mudra Yojana (PMMY) is the increasing incidence of Non-Performing Assets (NPAs). Many of the scheme's beneficiaries are first-time entrepreneurs who often lack adequate financial literacy, business planning skills, and experience in managing funds effectively. This lack of preparedness can lead to poor financial management, unviable business ventures, and eventual default on loan repayments. In 2023, reports highlighted a steady rise in NPAs under the scheme, causing concern among lending institutions and policymakers. Higher NPAs not only strain the financial health of banks and NBFCs but also pose a threat to the scheme's credibility and long-term sustainability. Addressing this issue requires robust pre-loan financial education, better screening mechanisms for loan applications, and ongoing support for borrowers to enhance their business acumen.
- Inadequate Reach in Remote Areas: While PMMY has been successful in expanding access to credit in many parts of the country, its penetration remains limited in remote, tribal, and backward areas—regions where the need for financial support is most acute. Factors such as inadequate banking infrastructure, poor connectivity, and low financial awareness hinder the scheme's ability to reach these underserved populations. For many rural communities, accessing a PMMY loan involves long travel distances to banking centers, discouraging potential applicants. Additionally, linguistic and cultural barriers further limit awareness and utilization. To address these challenges, it is essential to strengthen banking infrastructure, introduce mobile banking solutions, and engage local organizations to improve outreach in these areas
- Insufficient Loan Amounts: The current loan limit under PMMY, capped at ₹10 lakh, is often inadequate for small businesses, especially those looking to scale operations, invest in technology, or meet substantial capital requirements. For instance, entrepreneurs in manufacturing, export-oriented industries, or service sectors with higher operational costs frequently find the loan ceiling restrictive. As a result, businesses often turn to additional loans from informal or other formal sources, leading to complex financial obligations and higher repayment risks. Revising loan limits or introducing a separate category for larger loans under the scheme could address this gap, enabling small businesses to thrive without resorting to fragmented funding sources.

- Low Awareness and Accessibility: A significant number of eligible entrepreneurs, especially those in rural and semi-urban areas, remain unaware of PMMY and its potential benefits. This low awareness stems from inadequate dissemination of information and over-reliance on intermediaries, such as local agents, who may misrepresent the scheme or charge unwarranted fees. Moreover, procedural complexities and limited digital literacy further alienate potential beneficiaries from accessing PMMY loans. Enhancing awareness through targeted campaigns, leveraging digital media, and simplifying the application process are critical steps to increase accessibility and participation. Collaborating with community organizations and local influencers can also help in spreading awareness at the grassroots level.
- Monitoring and Utilization Gaps: Ensuring that PMMY funds are utilized for their intended purpose is a persistent challenge. In many cases, the lack of robust follow-up mechanisms results in misallocation or misuse of funds, leading to unproductive ventures and repayment challenges. This issue is compounded by inadequate manpower and technological resources for monitoring loan utilization effectively. Strengthening monitoring mechanisms through digital tracking systems, periodic audits, and regular follow-ups can significantly improve the scheme's efficiency. Additionally, offering advisory services to borrowers' post-loan disbursement can help them optimize the use of funds and improve their repayment capacity.

Addressing these challenges is crucial for maximizing the impact of PMMY and ensuring its long-term viability. By implementing targeted interventions, the scheme can better fulfill its mission of fostering entrepreneurship, driving financial inclusion, and contributing to economic growth.

Future Prospects and Recommendations

To maximize the potential of the PMMY scheme, several reforms and strategic initiatives are essential:

- ❖ Enhancing Financial Literacy: Financial literacy is a cornerstone for the success of any credit-based scheme, particularly for first-time borrowers. Many PMMY beneficiaries lack knowledge about credit management, repayment schedules, and effective business planning, which often leads to defaults. Conducting financial literacy workshops can equip borrowers with essential skills such as budgeting, cash flow management, and leveraging credit for business growth. Partnering with NGOs, local self-help groups, and educational institutions can amplify these efforts, ensuring that training reaches diverse groups, including women, rural entrepreneurs, and marginalized communities. Customized content in local languages and hands-on learning through role-playing or simulation can make these programs more effective.
- ❖ Digital Transformation: Digital technologies have the potential to transform the delivery and efficiency of PMMY. By streamlining loan applications, disbursements, and repayments through digital platforms, the scheme can enhance transparency, reduce processing times, and minimize manual errors. Developing user-friendly mobile banking apps and e-portals specifically tailored for PMMY loans can significantly improve accessibility, especially for borrowers in remote or underserved areas. These platforms can provide real-time updates on loan status, repayment schedules, and available resources, empowering beneficiaries with greater control over their finances. Additionally, integrating artificial intelligence and data analytics can help lending institutions assess borrower profiles more accurately, improving risk management.
- ❖ Strengthening Monitoring Mechanisms: Robust monitoring and evaluation systems are critical to ensuring that PMMY loans are utilized for their intended purposes. Implementing digital tracking systems can provide real-time data on fund utilization and business performance. Regular follow-ups with borrowers, either through automated reminders or physical visits, can help identify repayment challenges early and offer solutions before defaults occur. Incorporating feedback loops into monitoring processes can also highlight gaps in service delivery, enabling continuous improvement. Moreover, appointing

dedicated field officers to oversee high-risk areas or borrowers can enhance oversight and accountability.

- ❖ Tailoring Loan Products: PMMY's current loan offerings cater to a wide range of businesses, but sector-specific products can further enhance its effectiveness. For example, loans designed for agriculture-based enterprises can include features like seasonal repayment schedules, while products for handicrafts or small-scale manufacturing can offer longer tenures to accommodate production cycles. Introducing flexible repayment options, such as income-linked repayments, can help entrepreneurs manage loan obligations during business downturns or lean seasons. Additionally, loans that include provisions for training or equipment financing can support enterprises in adopting modern technologies and scaling operations effectively.
- ❖ Expanding Awareness Campaigns: Low awareness remains a significant barrier to PMMY's outreach, particularly in rural and tribal areas. Launching targeted awareness campaigns through mass media, such as radio, television, and local newspapers, can educate potential beneficiaries about the scheme's benefits and application process. Collaborating with community organizations, local governments, and panchayats can help spread information at the grassroots level. Digital platforms and social media can also play a vital role, especially in reaching tech-savvy youth and urban populations. Creating localized, culturally relevant content and engaging regional influencers can further enhance the impact of these campaigns.
- ❖ Promoting Women Entrepreneurs: Women entrepreneurs are a key focus of PMMY, but their success often depends on additional support mechanisms beyond credit. Providing mentorship programs and skill development workshops tailored to women's specific needs can help them overcome traditional barriers to entrepreneurship. For instance, training on digital tools, marketing strategies, and financial planning can boost their business capabilities. Establishing dedicated support systems, such as market linkages, supply chain networks, and women-centric business forums, can create opportunities for collaboration and growth. Recognizing successful women entrepreneurs through awards or case studies can inspire others and create role models within communities.

By addressing these areas, PMMY can overcome its existing challenges and build a more inclusive, efficient, and impactful system for supporting micro and small enterprises, fostering a robust entrepreneurial ecosystem across India.

Conclusion

The PMMY has undeniably been a significant catalyst for promoting entrepreneurship and economic inclusion in India. Since its inception, the scheme has empowered millions of individuals, particularly from underserved and economically weaker sections, by providing them with access to affordable, collateral-free loans. This has not only fostered self-employment but also contributed to the development of micro and small enterprises across the country, ultimately promoting inclusive growth.

Despite its considerable achievements, PMMY has encountered a series of challenges that need to be addressed for its long-term success. Issues such as rising Non-Performing Assets (NPAs), limited financial literacy among borrowers, and the scheme's limited reach in certain remote areas have impeded its full potential. These challenges, however, are not insurmountable. With targeted efforts to improve financial literacy, strengthen monitoring mechanisms, and enhance the disbursement infrastructure, PMMY can overcome these obstacles. Additionally, leveraging digital technologies and embracing policy reforms can make the loan application process more efficient and transparent, ensuring that benefits reach the right people in a timely manner.

The transformative potential of PMMY is immense. As the scheme continues to evolve, it has the capacity to further empower micro and small enterprises, enhance financial inclusion, and contribute to a more self-reliant economy. The ability of small businesses to thrive under PMMY

directly influences broader national objectives such as job creation, poverty alleviation, and sustainable economic growth. As the Indian economy continues its trajectory toward becoming a global economic powerhouse, PMMY will remain a vital tool in fostering economic opportunities at the grassroots level.

In conclusion, PMMY stands as a cornerstone of India's development narrative. With continued focus on addressing its challenges, coupled with sustained efforts from both the government and various stakeholders, PMMY can continue to empower aspiring entrepreneurs, drive economic growth, and contribute to India's vision of becoming a self-reliant and prosperous nation.

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